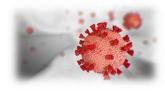
# Let's Be Ready: **Next Wave**



# Provider Impact webinar series

#### Webinar Disclaimer



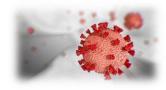
- Serves as a guide and is not a standard or regulation
- Creates no legal obligations
- Contains recommendations as well as descriptions which are advisory in nature
- Information obtained from various sources including OSHA®, Lear Playbook, CDC, WHO, and Ford Motor Company Playbook
- ❖ Additional information from the CDC Medical Practice Preparedness Kit for Family Physicians

# Learning Objectives



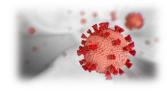
- Explain the importance of a pandemic planning tool
- Describe activities linked to a monthly calendar
- Discuss small business planning opportunities

## Quick Recap



- Pandemic versus endemic
- Importance of teams
- Focus on planning rather than implementation
- Physical plant readiness
- Employee preparedness including training and education
- Soft opening: small steps
- Planning for the next wave
- Sources for information
  - Plante Moran
  - Oliver Wyman

# Putting on and Taking-off a Mask





# Planning One Month at a Time



#### Month One



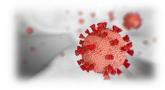
- Identify a pandemic influenza coordinator and planning team
- Identify your day to day operations manager
- Identify lines of succession and delegation of authority in the event of high absenteeism
- Identify partners in the community, and their capabilities
- Update and maintain contact information for all community points of contact

#### Pandemic Coordinator



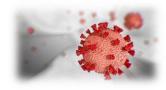
- Leads the planning committee
- Serves as the point of contact for community partners
- Oversees the pandemic planning process for your organization
- Depending on the size of your organization, the coordinator may or may not have additional responsibilities

# Planning Team



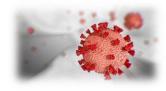
- Develops the pandemic plan
- Ensures your business is prepared for a pandemic
- Size may vary
- Should include representation from all of your departments
- Ensures diversity of opinions as well as addressing the unique needs of each department

#### Month Two



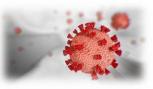
- Assign planning team members responsibility
  - Create or revise your pandemic plan
  - Monitor public health advisories
  - Monitor COVID case numbers
  - Participate in conference calls with your local public health groups
- Conduct a needs assessment to identify potential gaps and vulnerabilities

#### Month Two



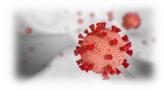
- Identify your essential business functions
- Develop a plan to determine how they will be maintained in the event of a pandemic
- Register to receive regular updates about COVID, emerging infectious diseases, and other emergency preparedness and response information from MDHHS
- Contact your local public health department's emergency coordinator to learn about pandemic plans currently in place in your community and how they have been created and implemented

# Chain of Command: Day to Day Operations Manager



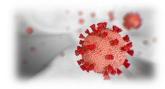
- Person in charge of overseeing your business actions
- Responsible for ensuring that your business is following the pandemic plan
- Makes decisions regarding staff responsibilities, and implementing pandemic policy changes
- Should not be a new hire but someone who knows your business operations

# Planning Team



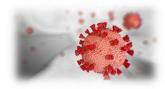
- Assign a planning team
- Responsibilities include
  - Creating or revising your business pandemic plan
  - Creating or revising your business emergency plan
  - Monitoring public health advisories
  - Monitoring and reporting suspected or confirmed COVID cases to the local public health department

#### Month Three



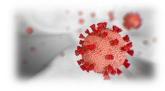
- Maintain current contact information for all staff
- Assign responsibility for monitoring the level of COVID activity among your employees
- Identify a process for reporting COVID cases to the local public health department

#### Month Three



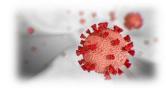
- Assign responsibility for keeping up with CDC guidelines for infection control
- Fit test staff who use N95 respirators and maintain records of all fit testing
- Ensure staff have been trained in and are familiar with the public health structure of the county

# Gaps and Vulnerabilities



- Conduct a needs assessment to identify potential gaps and vulnerabilities
- Identify your risks nefore you begin planning for a pandemic
- A needs assessment identifies the potential impacts a pandemic may have on your business
- Complete a SWOT analysis
- Begin your SWOT by determining your objective(s)

#### Month Four



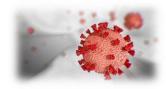
- Determine staff responsibilities in the event of a pandemic
- Assign responsibility for handling external communication for the office and identify strategies for handling requests for information
- Assign responsibility for monitoring supply inventory and reordering
- Identify triggers for implementing your pandemic plan, as well as returning to normal, or everyday, operations after the pandemic is over

# Staff Responsibities



- Staff responsibilities may change in the event of a pandemic
- Responsibilities may increase due to absenteeism
- Training others

#### Communicatioin



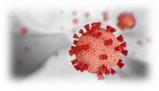
- Sharing information with your collegues or even media
- Getting information out to your staff and vendors

## **Cross Training**



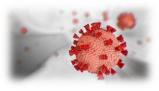
- Begin cross-training your staff members, being sure to include any part-time staff
- Cross-train staff to perform multiple roles as needed
- Make sure all staff are trained on all equipment including basic repairs

# Inventory and Resupply: PPE



- Check local public health department, local emergency management agency, hospitals, and other organizations to determine what stockpiles exist in your area and the protocol or criteria to obtain them
- CDC's Strategic National Stockpile (SNS) should have large quantities of supplies to protect the American public if there is a public health emergency severe enough to deplete local and state supplies
- Once federal and local authorities agree that the SNS is needed, supplies should be delivered to the requesting state or territory
- Each state has plans to receive, distribute, and dispense SNS supplies to local communities as quickly as possible
- SNS assets were free of charge

# **Vendors: Purchasing Supplies**



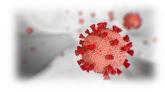
- Assign responsibility for monitoring supply inventory and reordering
- Designate responsibility for monitoring your organization's supplies and reordering when necessary
- Keep a log of supplies as they are used, so that those supplies can be reordered before your supply is exhausted
- Make sure you have assigned a backup person to monitor inventory in the event of absenteeism

# Surge Planning



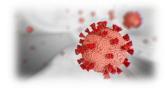
- Identify triggers for implementing your pandemic plan as well as staps to returning to normal, or everyday, operations after the pandemic is over
- Knowing when your business will implement pandemic plan is crucial to effectively managing your organization
- Determining when your business will return to normal operations and what to do to recover from the pandemic may be difficult to determine but will help you maintain services

# Personal Preparedness Plan



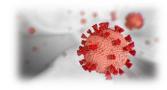
- Encourage your employees to develop their own personal or family preparedness plans
- Encourage your employees to have a personal or family preparedness plan
- This will help them feel prepared at home and may reduce anxiety over leaving family at home in order to work
- ❖ There are many resources for creating personal or family preparedness plans available through your local public health department or emergency management agency, or the CDC website: <a href="http://emergency.cdc.gov/preparedness/">http://emergency.cdc.gov/preparedness/</a>

#### Potential Financial Issues



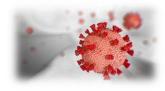
- Develop a plan to compensate staff
- Know what your insurance providers' policies are in the event of a pandemic
- Identify any exclusions or limitations and determine how these will affect your business; consider:
  - Health insurance
  - Workers compensation
  - Disability insurance
  - Business interruption insurance
  - General liability insurance
  - Life insurance

#### Month Five



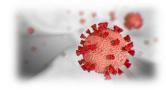
- Identify adequate storage for ancillary supplies
- Consider whether your office will provide home visits in the event of a pandemic
- Determine which (if any) services will be cancelled or postponed in the event of a pandemic, and when they will be resumed
- Establish hours of operation for a pandemic, modifying current hours, if needed

# Continuity of Operations Plan



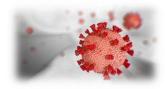
- Identify essential business functions
- Make a list of all the functions your business performs
- Once you have a list, you can begin to determine which are essential or non-essential
- Develop a plan to determine how essential functions will be maintained in the event of a pandemic
- Consider what will happen if the specific function is not performed.

#### Month Six



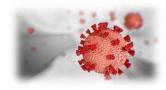
- Identify supplies and their quantities needed in the event of a pandemic
- Identify the most appropriate methods of educating your consumers and communicating changes in operating hours and services in the event of a pandemic
- Identify and address potential language and cultural barriers to communicating pandemic influenza information to patients

#### Month Seven



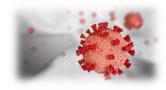
- Encourage your employees to develop their own personal or family preparedness plans
- Begin cross training your employees, being sure to include any part time staff
- Develop strategies to extend your inventory, including a schedule for rotating stock

# Month Eight



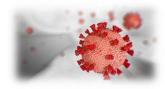
- Examine human resources policies and revise them for a pandemic situation, if necessary
- Develop strategies for addressing employee concerns and their mental health needs
- Identify strategies for dealing with a 30% to 40% reduction in staffing due to illness and caring for ill family members
- Develop a policy and plan for employees to work from home
- Identify and address potential compensation; accounts receivable, accounts payable issues

#### **Month Nine**



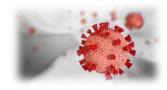
- Educate employees about COVID symptoms and preventive measures, including social distancing
- Review your business plan
- Develop or update agreements with partners that include provisions to share staff, supplies, or office space

#### Month Ten



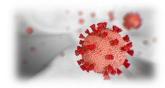
- Maintain contact information for all vendors
- Develop or update written agreements and priority designations with your vendors for supply and resupply of critical services or equipment in the event of a pandemic
- Verify vendors have contingency plans for supplies
- Discuss financing options with vendors
- Develop memoranda of understanding (MOU) with your contracted environmental services providers to ensure services are maintained in the event of a pandemic

#### Month Eleven



- Consider implementing access controls to ensure staff safety
- Consider a plan to secure supplies
- Contact utility providers to discuss prioritization and timeline for restoration of services in the event of disruption
- Develop a utility failure plan for maintaining business operations
- Develop or obtain just in time pandemic training for employees

#### Month Twelve



- Share your company's plan with your employees and clearly communicate what activities are expected of them in the event of a pandemic
- Train staff on the plan and exercise the plan as applicable
- Participate in community pandemic influenza planning and exercises with your hospitals, local public health department, emergency management agency, and other community emergency response agencies
- Participate in community drills for stockpile distribution and dispensing





Provider Impact webinar series